

NORFOLK CONSTABULARY



BUDGET ALLOCATION

FINANCIAL YEAR

2009/2010

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NORFOLK CONSTABULARY
ALLOCATION OF RESOURCES 2009-10

Introduction

Enclosed within this document are details of the approved revenue budget and capital programme for 2009-10. This includes details of allocations to individual Responsible Budget Officers for general revenue budgets and specific revenue and capital projects.

The Chief Constable's annual letter of authorisation has been issued to all RBO's under separate cover, together with further instructions from ACO(R) regarding budget management arrangements. (See sections 2 & 3 of this booklet).

Approved Budget

The Police Authority approved the 2009-10 budget at its meeting in February 2009 which included a revenue budget of:

| <u>Budget</u> | <u>Council Tax Band D</u> |
|------------------|---------------------------|
| £142.669 million | £185.58 |
| +3.2% | +3.9% |

The Police Authority agreed a capital programme of £14.988 million, subject to adjustment dependent upon the 2008-09 actual outturn position. A budget of £2.571 million has been brought forward resulting in a total budget for 2009-10 of £17.559 million.

General Guidance

The following information should be noted in terms of managing devolved budget allocations:

- Non pay inflation for 2009-10 is already included in the base allocation.
- Pay budgets have been assessed at 2.6% for officers and staff from 1st September 09.
- No abatement has been made against pay budgets for police officers.
- An abatement of 3% has been made against pay budgets for PCSO's and police staff.
- Some budgets such as Competency Related Threshold Payments and Special Priority Payments will be retained centrally until spending requirements are identified and approved.

- Budgets will be adjusted for carry forwards from 2008-09 in line with Financial Regulations

The Modernisation Agenda and the Impact on Financial Planning

During 2008-09 the Constabulary embarked on a significant and complex modernisation agenda to change the way services are delivered. However final lines of authority within the matrix management structure were not agreed until after the budgets had been prepared. As such budget allocations were not advised to RBO's until early June 09 and further changes in respect of Health & Safety and Custody have only just been actioned. Other minor adjustments may still be required to reflect new responsibilities.

Reporting Requirements

Budget Monitoring

Budgets will be monitored on an exception reporting basis for month 02. Thereafter, detailed budget monitoring will be undertaken on a monthly basis, through the Management Accountants reporting to RBOs and the DFSA and, thereafter, to the ACO(R) and COG.

Monitoring reports will be taken to each Police Authority meeting.

Efficiency Planning

Integral to management of the budget should be the identification of efficiency gains. This is particularly relevant given the tighter financial constraints that the police service as a whole faces in the future. Significant cash savings have already been found by RBOs as part of balancing the 2009-10 budget.

The Authority is required to find cashable efficiency savings of 10.3% over the 3 year period 2008-09 to 2010-11 (this percentage was increased by the Norfolk Police Authority from 9.3%).

Finance Department Contact Details

In the first instance, please seek advice on any financial issue from your Management Accountant. Details of contacts are as per the attached Management Accounts Structure (section 4 of this booklet).

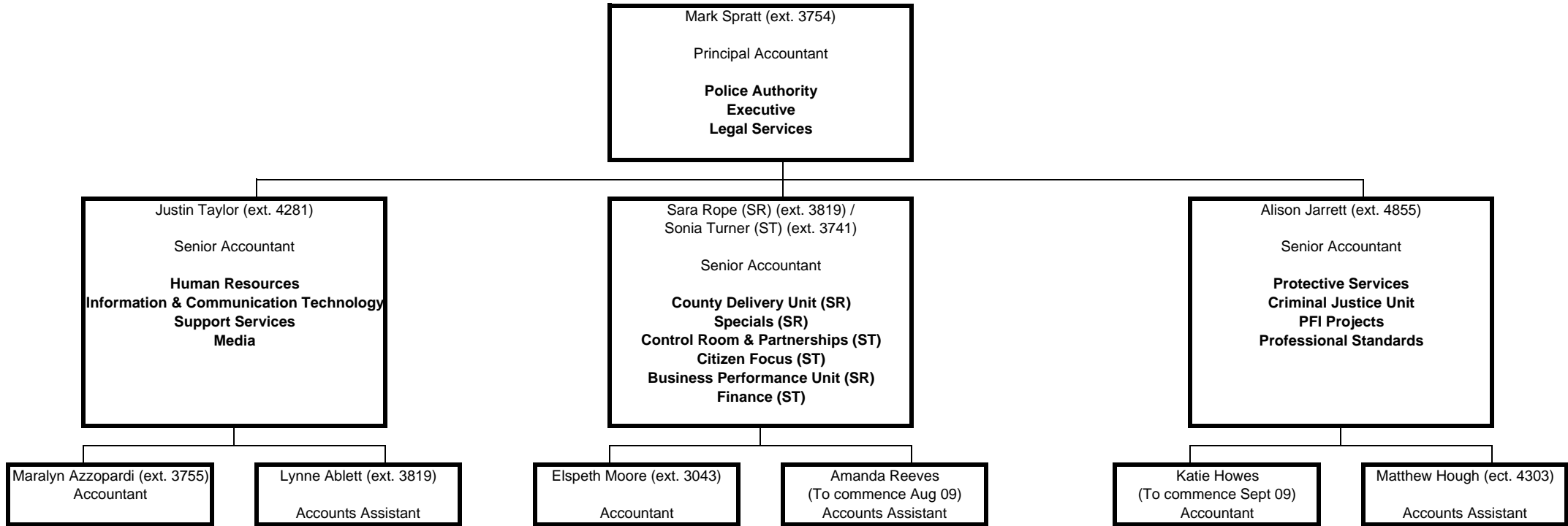
Thereafter, please contact one of the following senior managers within the department if your issue cannot be resolved:-

Stephen Mellor – Director of Financial Services & Accountancy
Linda Savory – Head of Accountancy Services
Elizabeth Brighton – Head of Financial Services Development
Michael Bullough – Procurement Manager

The Finance Department website contains contact details of all staff within the department. Please refer to this listing if you require specialist advice.

Stephen Mellor
Director of Financial Services & Accountancy

Management Accounts - Structure



Ref: IM/ACOR/SC/5653

20 July 2009

To All Norfolk Constabulary Heads of Departments

(Name)

Dear

**DEVOLVED FINANCIAL MANAGEMENT – ANNUAL LETTER OF AUTHORISATION -
FINANCIAL YEAR 2009/10**

1. This letter is written in formal terms to reflect the nature of this instruction and guidance.
2. As Chief Constable, I am accountable to Norfolk Police Authority for the financial control of the Force's affairs, working within the regulations laid down by the Authority in liaison with its Treasurer, who has a statutory responsibility to ensure proper financial administration. In accordance with the Code of Practice on Financial Management under the Police Act, responsibility for some areas of the Force's finances has been delegated to you. This letter sets out your authority and responsibilities.
3. You are responsible to me for the operational, administrative and resource management of the police units and departments placed under your control, and you are accountable to me for the money and/or other resources placed at your disposal. Detailed guidance on financial management is provided in the Force's Financial Instructions: you must ensure that you and your staff are familiar with and comply with these, and with any complementary instructions provided by the Assistant Chief Officer (Resources) or the Director of Financial Services and Accountancy on his behalf, whose advice should be sought in any case of doubt.
4. As a Head of Department you have responsibility in one or more roles as Responsible Resource Manager (RRM), and/or Responsible Budget Officer (RBO), and/or Responsible Staffing Officer (RSO), as detailed by ACO(R). Where appropriate to your role, you are authorised to commit the Force to revenue and appropriate capital expenditure and make consequent payments in compliance with the Police Authority's Financial Regulations, Contract Standing Orders, Force Financial Instructions, and Police Officer and Police Staff Regulations. Purchasing must conform with Force Technical Standards and as set out in the Contract

Standing Orders and instructions and guidance issued by the Central Procurement Unit.

5. Where budgets have been specifically devolved to you for local management and control, details of these will be passed to you separately. These will show:
- The RRM/RBO/RSO for each specific revenue allocation.
 - The RRM/RBO/RSO for each specific capital allocation.
 - The RRM/RBO/RSO for each specific project budget.

You are to ensure that these budgets are managed and that efficiency targets are achieved in accordance with the procedures set out in the Force's Financial Instructions and complementary instructions by the Assistant Chief Officer (Resources). In particular, RBOs are responsible in liaison with RRM and the RSO for controlling expenditure of these budgets so that expenditure is contained within budget by the end of the Financial Year. RBOs may delegate control of budgets to staff under their management. This must be done in writing and must specify the heads of expenditure and the expenditure limits within their control, as set out in detail in Force Financial Instructions.

6. The underlying principle of local financial management is that you manage resources devolved to you with the aim of achieving targets and outcomes in accordance with local and corporate plans and strategies and VFM on my behalf, and on behalf of Norfolk Police Authority and the people of Norfolk. Resources required for some major corporate outcomes are not devolved. The public/NPA/Constabulary requirements for corporate outcomes will always be related to devolved budget requirements in terms of prioritising the allocation of resources, and your management of resources should reflect both local and corporate needs.
7. Please acknowledge this letter in writing, using the attached proforma; the reason for this is to confirm that you have received this letter and that the chain of accountability connecting taxpayers to Police Authority to Chief Constable to Head of Department is not broken.

Yours sincerely

Ian McPherson
Chief Constable

Att

LOCAL FINANCIAL MANAGEMENT SCHEME – AUTHORISATION AND ALLOCATION OF DEVOLVED BUDGETS FY 2009/10

1. Local Financial Management Scheme

1.1. As was outlined at the Senior Managers' Conference on 31 March 2009, some changes are being made to the Local Financial Management (LFM) Scheme, effective now, resulting from changes to the Force structure and in order to complement matrix management.

1.2 The overriding parameters of the new LFM scheme are:

1.2.1 All Heads of Departments, operational and support, have responsibility for making the best possible use of the available resources.

1.2.2 Resource management responsibilities must be clear.

1.3 All Heads of Departments now have responsibility in one or more of 3 roles, as follows:

1.3.1 Responsible Resource Manager (RRM): Responsible for:

- Making the most efficient use of resources.
- Obtaining best possible value for money.
- Identifying potential savings.
- Moderating the use of resources as requested by the RBO (eg, if overspending).

1.3.2 Responsible Budget Officer (RBO): Responsible for:

- Budget Monitoring.
- Virements.
- Maintaining spend within budget.

1.3.3 Responsible Staffing Officer (RSO): Responsible for:

- Proposing any permanent or temporary establishment changes to the Establishment Management Group within overall cash limits.
- Recruiting, appointment and allocation of staff to posts.

- Deciding in consultation with the RRM and RBO which posts to run light.

1.4 Subject to any future amendments arising as a result of experience and practice, the allocation of these roles to Heads of Departments is as follows:

1.4.1 CDU

| Type of Budget | RRM | RBO | RSO |
|----------------------------|---------------|---------------|------------|
| Employees | CDU Commander | DFSA | DHR |
| Overtime | Head of RMU | Head of BPU | |
| Premises | DSS | DSS | |
| Fuel & Hired Transport | CDU Commander | DSS | |
| Public Transport & Mileage | CDU Commander | CDU Commander | |
| Supplies & Services | CDU Commander | DSS | |
| Expenses | CDU Commander | CDU Commander | |
| Problem Solving Budget | CDU Commander | CDU Commander | |

1.4.2 Protective Services

| Type of Budget | RRM | RBO | RSO |
|--|--------------|--------------|------------|
| Employees | PS Commander | DFSA | DHR |
| Overtime | PS Commander | PS Commander | |
| Premises | DSS | DSS | |
| Fuel & Hired Transport | PS Commander | DSS | |
| Public Transport & Mileage | PS Commander | PS Commander | |
| Supplies & Services Non-Operational equipment | PS Commander | DSS | |
| Supplies & Services Operational Equipment & Services, ie, Forensics | PS Commander | PS Commander | |
| Expenses | PS Commander | PS Commander | |

1.4.3 Control Room and Partnerships

| Type of Budget | RRM | RBO | RSO |
|----------------------------|---------------|---------------|------------|
| Employees | CCR Commander | DFSA | DHR |
| Overtime | CCR Commander | CCR Commander | |
| Premises | DSS | DSS | |
| Fuel & Hired Transport | CCR Commander | DSS | |
| Public Transport & Mileage | CCR Commander | CCR Commander | |
| Supplies & Services | CCR Commander | DSS | |
| Expenses | CCR Commander | CCR Commander | |

1.4.4 CJU and All Other Departments

| Type of Budget | RRM | RBO | RSO |
|----------------------------|--------------|--------------|--------------|
| Employees | Head of Dept | Head of Dept | Head of Dept |
| Overtime | Head of Dept | Head of Dept | |
| Premises | DSS | DSS | |
| Fuel & Hired Transport | Head of Dept | DSS | |
| Public Transport & Mileage | Head of Dept | Head of Dept | |
| Supplies & Services * | Head of Dept | Head of Dept | |
| Expenses | Head of Dept | Head of Dept | |

* Except ICT, Training, Communications & Public Affairs budgets – RRM + RBO = DICT, DHR, DCPA respectively.

1.5. Note that transport, stationery, printing, and ICT consumables budgets have been reduced by 10% as recommended by the Support Services Review and it is necessary for RBOs with RRM to implement, manage, and monitor tight control of usage, as also with overtime.

2. **Efficiency Planning**

2.1 You will recall that Norfolk Police Authority has adopted the former Home Office target of 9.3% efficiency savings over the 3 years to 31 March 2011. The cash savings which are being implemented 1 April 2009 as result of the Support Services Review, ODR, QUEST and other work are incorporated in the efficiency target for FY 2009/10 and need to be adhered to.

3. **Strategic and Financial Planning for FY 2010/11 and beyond**

3.1 Further details will be published about this but, to recap the outline given at the Senior Managers' Forum, the estimated level of savings required in order to stand still, plus mandated or other unavoidable growth, plus possible reduced funding

from 2010/11, have led to an assumption of a £15m funding gap over the 3 years from 1 April 2010.

3.2 This gap has been profiled as:

2010/11: £6m
2011/12: £5m
2012/13: £4m

Processes are being pursued, such as Value Stream Analysis and QUEST Phase 2, to continue to drive out inefficiencies and waste with a sharp focus on cashable savings, both large and small and with no sacred cows. In parallel, RRM's and RBO's will also be asked to scenario-plan around a requirement for a straight percentage budget reduction, with prioritised possible cashable savings options linked to the Force principle "improving performance yet driving down costs".

4. **Budget Book**

4.1 Finance Dept will pass you the "Budget Book" detailing the budget allocations for FY 2009/10. This will be published slightly later than normal following implementation of the changes in budget responsibilities.

5. **Chief Constable's Annual Letter of Authorisation**

5.1 Forwarded herewith is the Chief Constable's Annual Letter of Authorisation for FY 2009/10. Please return the acknowledgement of receipt to the Chief Constable via my PA.

6. **Queries**

6.1 Please do not hesitate to contact me if you have any queries.

R BIRTLES
Assistant Chief Officer (Resources)

TOTAL 2009-10 FORCE BUDGET BY DEPARTMENT

SECTION 5A

| DEPARTMENT | RBO | EMPLOYEES £ | PREMISES £ | TRANSPORT £ | SUPPLIES & SERVICES £ | INCOME £ | NET BUDGET £ |
|--|----------------------|--------------------|------------------|------------------|-----------------------------|---------------------|--------------------|
| DEPARTMENTAL DEVOLVED REVENUE BUDGETS:- | | | | | | | |
| COUNTY DELIVERY UNIT | Ch Supt A.Cherington | 47,470 | 0 | 172,301 | 442,000 | (2,500) | 659,271 |
| | Mr S.Mellor | 47,693,868 | 0 | 0 | 0 | 0 | 47,693,868 |
| | Mr P.Wilson | 628 | 37,332 | 780,376 | 805,549 | (34,500) | 1,589,385 |
| | | <u>47,741,966</u> | <u>37,332</u> | <u>952,677</u> | <u>1,247,549</u> | <u>(37,000)</u> | <u>49,942,524</u> |
| CUSTODY | Mr S.Mellor | 3,556,342 | 0 | 0 | 0 | 0 | 3,556,342 |
| | Mr P.Wilson | 0 | 0 | 0 | 375,171 | (2,400) | 372,771 |
| | | <u>3,556,342</u> | <u>0</u> | <u>0</u> | <u>375,171</u> | <u>(2,400)</u> | <u>3,929,113</u> |
| PROTECTIVE SERVICES | Ch Supt J.Blazeby | 629,855 | 7,000 | 534,398 | 4,319,057 | (592,871) | 4,897,439 |
| | Mr S.Mellor | 33,175,972 | 0 | 0 | 0 | 0 | 33,175,972 |
| | Mr P.Wilson | 0 | 522 | 189,213 | 139,893 | 0 | 329,628 |
| | | <u>33,805,827</u> | <u>7,522</u> | <u>723,611</u> | <u>4,458,950</u> | <u>(592,871)</u> | <u>38,403,039</u> |
| ROYALTY | Ch Supt J.Blazeby | 490,742 | 163 | 43,212 | 117,917 | 0 | 652,034 |
| MAJOR INVESTIGATIONS TEAM | Ch Supt J.Blazeby | 15,627 | 0 | 4,332 | 48,310 | 0 | 68,269 |
| | Mr S.Mellor | 2,452,004 | 0 | 0 | 0 | 0 | 2,452,004 |
| | Mr P.Wilson | 0 | 0 | 7,319 | 9,252 | 0 | 16,571 |
| | | <u>2,467,631</u> | <u>0</u> | <u>11,651</u> | <u>57,562</u> | <u>0</u> | <u>2,536,844</u> |
| DESIGNATED SECURITY POST | Ch Supt J.Blazeby | 1,021,264 | 0 | 5,474 | 42,273 | 0 | 1,069,011 |
| CCR and PTN | Ch Supt S.Francis | 527,353 | 1,044 | 12,326 | 335,847 | (133,993) | 742,577 |
| | Mr S.Mellor | 8,550,024 | 0 | 0 | 0 | 0 | 8,550,024 |
| | Mr P.Wilson | 0 | 0 | 52,407 | 183,563 | 0 | 235,970 |
| | | <u>9,077,377</u> | <u>1,044</u> | <u>64,733</u> | <u>519,410</u> | <u>(133,993)</u> | <u>9,528,571</u> |
| CASUALTY REDUCTION | Ch Supt S.Francis | 747,478 | 25,827 | 59,865 | 170,480 | (1,028,336) | (24,686) |
| CITIZEN FOCUS & DIVERSITY | Ch Supt R.Scully | 0 | 0 | 0 | 189,429 | (15,000) | 174,429 |
| | Mr S.Mellor | 420,699 | 0 | 0 | 0 | 0 | 420,699 |
| | | <u>420,699</u> | <u>0</u> | <u>0</u> | <u>189,429</u> | <u>(15,000)</u> | <u>595,128</u> |
| CRIMINAL JUSTICE SERVICE | Ch Supt A.Myhill | 3,557,809 | 1,152 | 10,818 | 164,881 | (175,984) | 3,558,676 |
| BUSINESS PERFORMANCE UNIT | Mr G.Headland | 2,084,719 | 13,000 | 11,534 | 162,780 | 0 | 2,272,033 |
| FINANCIAL SERVICES | Mr S.Mellor | 1,585,629 | 0 | 8,325 | 254,822 | (16,996) | 1,831,780 |
| HUMAN RESOURCES | Ch Supt J.Parrett | 4,875,996 | 7,745 | 92,115 | 407,691 | (309,898) | 5,073,649 |
| ICT | Mr A.Hough | 3,028,826 | 129,315 | 24,402 | 5,202,275 | (107,650) | 8,277,168 |
| LEGAL SERVICES | Mrs A.Ings | 334,672 | 0 | 3,977 | 70,287 | (4,000) | 404,936 |
| PFI PROJECTS | Mr P.Belson | 195,239 | 0 | 6,142 | 345,555 | (308,490) | 238,446 |
| SUPPORT SERVICES | Mr P.Wilson | 1,810,726 | 3,418,413 | 887,316 | 1,541,308 | (244,407) | 7,413,356 |
| PROFESSIONAL STANDARDS | Supt B.Cartwright | 1,137,023 | 0 | 27,557 | 51,127 | (63,625) | 1,152,082 |
| COMMS & PUBLIC AFFAIRS | Ms A.Campbell | 782,425 | 2,400 | 16,596 | 413,800 | (86,000) | 1,129,221 |
| FORCE EXECUTIVE | Ch Insp K.Clarke | 1,329,353 | 400 | 40,311 | 143,146 | 0 | 1,513,210 |
| FORCE COLLABORATION | Ch Supt L.Parrett | 473,427 | 0 | 1,120 | 118,096 | 0 | 592,643 |
| NFLK POLICE AUTHORITY | Mr C.Harding | 508,088 | 6,755 | 22,045 | 677,400 | 0 | 1,214,288 |
| TOTAL DEVOLVED BUDGETS: | | <u>121,033,258</u> | <u>3,651,068</u> | <u>3,013,481</u> | <u>16,731,909</u> | <u>(3,126,650)</u> | <u>141,303,066</u> |
| PROJECTS / DEVELOPMENTS:- | | | | | | | |
| JOINT EVALUATION PROJECT | Ch Supt J.Parrett | 66,000 | 0 | 0 | 25,000 | 0 | 91,000 |
| TOTAL PROJECTS / DEVELOPMENT BUDGETS: | | <u>66,000</u> | <u>0</u> | <u>0</u> | <u>25,000</u> | <u>0</u> | <u>91,000</u> |
| CORPORATE:- | | | | | | | |
| OPERATIONAL CONTINGENCY | DCC | 1,000,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| CENTRAL BUDGETS | Mr S.Mellor | 10,488,807 | 6,253,167 | 602,552 | 4,367,255 | (21,436,847) | 274,934 |
| TOTAL CORPORATE BUDGETS: | | <u>11,488,807</u> | <u>6,253,167</u> | <u>602,552</u> | <u>4,367,255</u> | <u>(21,436,847)</u> | <u>1,274,934</u> |
| TOTAL FORCE BUDGET: | | <u>132,588,065</u> | <u>9,904,235</u> | <u>3,616,033</u> | <u>21,124,164</u> | <u>(24,563,497)</u> | <u>142,669,000</u> |

Note:

The above figures include the transfer of Health & Safety from Human Resources to Support Services.

TOTAL 2009-10 FORCE BUDGET BY RBO

SECTION 5B

| RBO | DEPARTMENT | EMPLOYEES £ | PREMISES £ | TRANSPORT £ | SUPPLIES & SERVICES £ | INCOME £ | NET BUDGET £ |
|----------------------|---------------------------|--------------------|------------------|------------------|-----------------------------|---------------------|--------------------|
| Ch Supt A.Cherington | COUNTY DELIVERY UNIT | 47,470 | 0 | 172,301 | 442,000 | (2,500) | 659,271 |
| Mr S.Mellor | COUNTY DELIVERY UNIT | 47,693,868 | 0 | 0 | 0 | 0 | 47,693,868 |
| | CUSTODY | 3,556,342 | 0 | 0 | 0 | 0 | 3,556,342 |
| | PROTECTIVE SERVICES | 33,175,972 | 0 | 0 | 0 | 0 | 33,175,972 |
| | MAJOR INVESTIGATIONS TEAM | 2,452,004 | 0 | 0 | 0 | 0 | 2,452,004 |
| | CCR and PTN | 8,550,024 | 0 | 0 | 0 | 0 | 8,550,024 |
| | CITIZEN FOCUS & DIVERSITY | 420,699 | 0 | 0 | 0 | 0 | 420,699 |
| | FINANCIAL SERVICES | 1,585,629 | 0 | 8,325 | 254,822 | (16,996) | 1,831,780 |
| | CENTRAL BUDGETS | 10,488,807 | 6,253,167 | 602,552 | 4,367,255 | (21,436,847) | 274,934 |
| | | <u>107,923,345</u> | <u>6,253,167</u> | <u>610,877</u> | <u>4,622,077</u> | <u>(21,453,843)</u> | <u>97,955,623</u> |
| Mr P.Wilson | COUNTY DELIVERY UNIT | 628 | 37,332 | 780,376 | 805,549 | (34,500) | 1,589,385 |
| | CUSTODY | 0 | 0 | 0 | 375,171 | (2,400) | 372,771 |
| | PROTECTIVE SERVICES | 0 | 522 | 189,213 | 139,893 | 0 | 329,628 |
| | MAJOR INVESTIGATIONS TEAM | 0 | 0 | 7,319 | 9,252 | 0 | 16,571 |
| | CCR and PTN | 0 | 0 | 52,407 | 183,563 | 0 | 235,970 |
| | SUPPORT SERVICES | 1,810,726 | 3,418,413 | 887,316 | 1,541,308 | (244,407) | 7,413,356 |
| | | <u>1,811,354</u> | <u>3,456,267</u> | <u>1,916,631</u> | <u>3,054,736</u> | <u>(281,307)</u> | <u>9,957,681</u> |
| Ch Supt J.Blazeby | PROTECTIVE SERVICES | 629,855 | 7,000 | 534,398 | 4,319,057 | (592,871) | 4,897,439 |
| | ROYALTY | 490,742 | 163 | 43,212 | 117,917 | 0 | 652,034 |
| | MAJOR INVESTIGATIONS TEAM | 15,627 | 0 | 4,332 | 48,310 | 0 | 68,269 |
| | DESIGNATED SECURITY POST | 1,021,264 | 0 | 5,474 | 42,273 | 0 | 1,069,011 |
| | | <u>2,157,488</u> | <u>7,163</u> | <u>587,416</u> | <u>4,527,557</u> | <u>(592,871)</u> | <u>6,686,753</u> |
| Ch Supt S.Francis | CCR and PTN | 527,353 | 1,044 | 12,326 | 335,847 | (133,993) | 742,577 |
| | CASUALTY REDUCTION | 747,478 | 25,827 | 59,865 | 170,480 | (1,028,336) | (24,686) |
| | | <u>1,274,831</u> | <u>26,871</u> | <u>72,191</u> | <u>506,327</u> | <u>(1,162,329)</u> | <u>717,891</u> |
| Ch Supt R.Scully | CITIZEN FOCUS & DIVERSITY | 0 | 0 | 0 | 189,429 | (15,000) | 174,429 |
| Ch Supt A.Myhill | CRIMINAL JUSTICE SERVICE | 3,557,809 | 1,152 | 10,818 | 164,881 | (175,984) | 3,558,676 |
| Mr G.Headland | BUSINESS PERFORMANCE UNIT | 2,084,719 | 13,000 | 11,534 | 162,780 | 0 | 2,272,033 |
| Ch Supt J.Parrett | HUMAN RESOURCES | 4,875,996 | 7,745 | 92,115 | 407,691 | (309,898) | 5,073,649 |
| | JOB EVALUATION PROJECT | 66,000 | 0 | 0 | 25,000 | 0 | 91,000 |
| | | <u>4,941,996</u> | <u>7,745</u> | <u>92,115</u> | <u>432,691</u> | <u>(309,898)</u> | <u>5,164,649</u> |
| Mr A.Hough | ICT | 3,028,826 | 129,315 | 24,402 | 5,202,275 | (107,650) | 8,277,168 |
| Mrs A.Ings | LEGAL SERVICES | 334,672 | 0 | 3,977 | 70,287 | (4,000) | 404,936 |
| Mr P.Belson | PFI PROJECTS | 195,239 | 0 | 6,142 | 345,555 | (308,490) | 238,446 |
| Supt B.Cartwright | PROFESSIONAL STANDARDS | 1,137,023 | 0 | 27,557 | 51,127 | (63,625) | 1,152,082 |
| Ms A.Campbell | COMMS & PUBLIC AFFAIRS | 782,425 | 2,400 | 16,596 | 413,800 | (86,000) | 1,129,221 |
| Ch Insp K.Clarke | FORCE EXECUTIVE | 1,329,353 | 400 | 40,311 | 143,146 | 0 | 1,513,210 |
| Ch Supt L.Parrett | FORCE COLLABORATION | 473,427 | 0 | 1,120 | 118,096 | 0 | 592,643 |
| Mr C.Harding | NFLK POLICE AUTHORITY | 508,088 | 6,755 | 22,045 | 677,400 | 0 | 1,214,288 |
| DCC | OPERATIONAL CONTINGENCY | 1,000,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| TOTAL FORCE BUDGET: | | <u>132,588,065</u> | <u>9,904,235</u> | <u>3,616,033</u> | <u>21,124,164</u> | <u>(24,563,497)</u> | <u>142,669,000</u> |

Note:
The above figures include the transfer of Health & Safety from Human Resources to Support Services.

2009-10 Capital Budget

Section 6

| Cost Centre | EXPENDITURE | Project Manager | RBO | FY 2009/10 Approved Capital Programme £000'S | C/Forward From 08/09 £000'S | Revised Programme Inc C/Fwd £000'S |
|-------------|--|-----------------|------------|---|--------------------------------|---------------------------------------|
| | MAJOR WORKS | | | 9,313 | 2,176 | 11,489 |
| C589 | PFI 2 Police Investigation Centres | P Belson | P Belson | 0 | 367 | 367 |
| | | | | 0 | | |
| C592 / C043 | Aylsham ODB | D Potter | P Wilson | 0 | 25 | 25 |
| C592 / C071 | Earlham | D Potter | P Wilson | 1,327 | 116 | 1,443 |
| C592 / C076 | Cromer ODB | D Potter | P Wilson | 476 | 160 | 636 |
| C592 / C078 | Stalham ODB | D Potter | P Wilson | 0 | 182 | 182 |
| C592 / C094 | Sproston ODB | | | 400 | (1) | 399 |
| C592 / C095 | DVU & SARC Reepham Rd | | | 500 | (19) | 481 |
| C592 / C096 | Fakenham SDB | | | 380 | 0 | 380 |
| C592 / C099 | Kings Lynn SDB | | | 400 | (1) | 399 |
| C592 / C100 | Norwich North ODB | | | 400 | 0 | 400 |
| C727 / 90 | Gateway 11 Building "A" | D Potter | P Wilson | 3,330 | 1,347 | 4,677 |
| C727 / 91 | Gateway 11 Building "B" | D Potter | P Wilson | 0 | 0 | 0 |
| C727 / 92 | Gateway 11 Building "C" | D Potter | P Wilson | 2,020 | 0 | 2,020 |
| C727 / 93 | Gateway 11 "Land" | D Potter | P Wilson | 80 | 0 | 80 |
| | MINOR WORKS | | | 300 | 0 | 300 |
| C669 | Disability Discrimination Act | D Potter | P Wilson | 50 | 0 | 50 |
| C720 | Electrical Works | D Potter | P Wilson | 50 | 0 | 50 |
| C741 | Bethel Street Basement Reinstatement | D Potter | P Wilson | 0 | 0 | 0 |
| C742 | DASC's Relocation | | | 200 | 0 | 200 |
| | VEHICLE REPLACEMENT PROGRAMME | | | 908 | 109 | 1,017 |
| C085 /C094 | Vehicle Replacement Programme current Year | M Davy | P Wilson | 908 | 109 | 1,017 |
| C095 | Casualty Reduction Partnership Vehicles | M Davy | R Scully | 0 | 0 | 0 |
| | OPERATIONAL EQUIPMENT | | | 230 | 9 | 239 |
| C100 | Body Armour | M Hood | P Wilson | 100 | 0 | 100 |
| C114 | Casualty Reduction Partnership | J Fairey | R Scully | 0 | 0 | 0 |
| C129 | TSU Equipment | G Corbet | J Blazeby | 50 | 0 | 50 |
| C138 | Community Speedwatch | D Rust | G Tempest | 0 | 9 | 9 |
| C139 | Camera's for Road Policing Cars | TBA | J Blazeby | 60 | 0 | 60 |
| C145 | Tazer Equipment | TBA | J Blazeby | 20 | 0 | 20 |
| | ANPR Equipment to new van | TBA | J Blazeby | 0 | 0 | 0 |
| | ICT PROGRAMME | | | 2,065 | 155 | 2,220 |
| C424 | ICT Cap Replacement Prog - Applications | M Girling | A Hough | 1,103 | 0 | 1,103 |
| C425 | ICT Cap Replacement Prog - Desktop Services | M Girling | A Hough | 249 | 0 | 249 |
| C426 | ICT Cap Replacement Prog - Communications Services | M Girling | A Hough | 183 | 0 | 183 |
| C427 | ICT Cap Replacement Prog - Telephony | M Girling | A Hough | 285 | 155 | 440 |
| C435 | Business Continuity - Dereham | | | 245 | 0 | 245 |
| | PROJECTS | | | 2,172 | 122 | 2,294 |
| C323 | Airwave | M Jode | A Hough | 23 | 0 | 23 |
| C352 | Duties Management | D French | N Hounsome | 0 | 12 | 12 |
| C379/80 | NSPIS Custody (Non Re-Imbursed) | I Fletcher | J Blazeby | 30 | 0 | 30 |
| C383 | Integrated Payroll HR Phase 3 | D French | N Hounsome | 0 | 32 | 32 |
| C395 | FMS Development | E Brighton | S Mellor | 10 | 0 | 10 |
| C421 | Operational Data Warehouse Phase 3 | J Wright | A Hough | 250 | 3 | 253 |
| C422 | Access Identity Management | M Girling | A Hough | 210 | 0 | 210 |
| C429 | Response Policing | J Close | A Hough | 0 | 68 | 68 |
| C430 | Police National Database | J Brittain | J Blazeby | 29 | 7 | 36 |
| C432 | Remote Computing (NPIA) | M Girling | A Hough | 1,500 | 0 | 1,500 |
| C433 / C101 | Website & Intranet (Phase 1 Internet) | J Brittain | A Campbell | 0 | 0 | 0 |
| C433 / C102 | Website & Intranet (Phase 2 Intranet) | J Brittain | A Campbell | 0 | 0 | 0 |
| C436 | PINS (Prisoner Information System) | J Gragory | J Blazeby | 0 | 0 | 0 |
| C437 | Video Conferencing | M Girling | A Hough | 120 | 0 | 120 |
| | CONTINGENCY | | | 0 | 0 | 0 |
| | TOTAL CAPITAL EXPENDITURE | | | 14,988 | 2,571 | 17,559 |